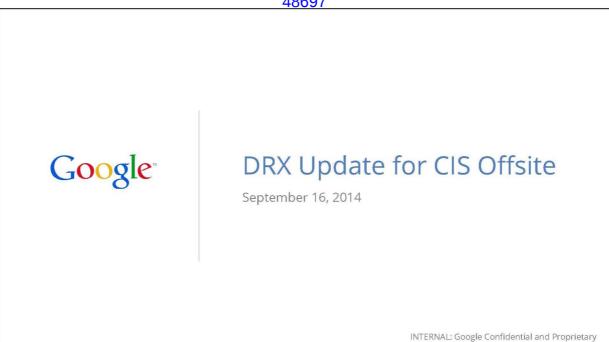
EXHIBIT 216 REDACTED



What we'll cover



- Why? What does this mean for Google and our publishers?
- What's the plan?
- Q&A

INTERNAL: Google Confidential and Proprietary



18-Month Vision



The DoubleClick platform is the global leader in highquality mobile, brand, and programmatic advertising

Focused Goals

- One customer experience, not two
- Quality advertising experiences for consumers
- Brand including video

Tenets

- Make things simpler for publishers & ourselves
- Solve problems once, not twice
- Double down on what is important
- Focus wins

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We are merging to double down on big bets and do more, faster